



Consolidated results as of December 31, 2025 (IFRS presentation)

€m	Holding	Imerys	Canyon	Affidea	Sanoptis	GBL Capital /SIM	December 31, 2025	December 31, 2024
Share of profit (loss) of associates and joint ventures from investing activities	(4.1)	-	-	-	-	0.0	(4.1)	(20.9)
Net dividends from investments	210.5	-	-	-	-	0.0	210.5	254.8
Other operating income (expenses) from investing activities	(135.6)	-	0.2	(0.2)	(0.3)	(43.4)	(179.3)	(136.8)
Gains (losses) on disposals, impairments and reversals of non-current assets from investing activities	0.0	-	-	-	-	(8.3)	(8.3)	48.0
Financial income (expenses) from investing activities	1.0	-	-	(0.0)	0.0	(90.2)	(89.2)	17.5
Profit (loss) before tax from investing activities - continuing operations	71.8	-	0.2	(0.3)	(0.3)	(141.9)	(70.4)	162.5
Turnover	-	3,383.7	771.7	1,248.0	773.3	45.0	6,221.7	6,055.7
Raw materials and consumables	-	(1,115.9)	(457.7)	(154.8)	(149.9)	(28.5)	(1,906.9)	(1,948.8)
Employee expenses	-	(861.2)	(113.9)	(623.6)	(318.8)	(3.0)	(1,920.7)	(1,779.9)
Depreciation/amortization of property, plant, equipment and intangible assets (excluding impairments and reversals)	-	(303.8)	(50.1)	(180.4)	(65.3)	(6.5)	(606.0)	(534.5)
Other operating income (expenses) from operating activities	-	(876.0)	(160.2)	(198.6)	(113.8)	(11.3)	(1,359.9)	(1,283.0)
Gains (losses) on disposals, impairments and reversals of non-current assets from operating activities	-	(545.6)	-	-	-	0.0	(545.6)	(348.4)
Financial income (expenses) from operating activities	-	(62.6)	(14.9)	(16.3)	(222.7)	(0.3)	(316.8)	(302.7)
Profit (loss) before tax from consolidated operating activities - continuing operations	-	(381.5)	(25.1)	74.3	(97.3)	(4.6)	(434.2)	(141.6)
Income taxes	(0.3)	(30.1)	14.4	(18.1)	13.1	(3.6)	(24.5)	(90.8)
Profit (loss) from continuing operations	71.5	(411.6)	(10.4)	55.9	(84.5)	(150.1)	(529.1)	(69.9)
Profit (loss) from discontinued operations	-	-	-	2.0	-	(306.5)	(304.5)	133.1
Consolidated profit (loss) for the period	71.5	(411.6)	(10.4)	57.9	(84.5)	(456.6)	(833.6)	63.2
Attributable to the group	71.5	(224.8)	(5.5)	53.7	(70.9)	(449.4)	(625.4)	132.3
Attributable to non-controlling interests	-	(186.8)	(4.9)	4.2	(13.5)	(7.2)	(208.2)	(69.1)