

Delivering meaningful growth

Transactions on GBL Shares

Disclosure of transaction on GBL shares from September 1, 2025, until September 5, 2025 (included) *Implementation of the authorization of the Extraordinary General Shareholders' Meeting of April 28, 2020*

Purchases

GBL, directly and through its subsidiaries, acquired during the period from September 1, 2025 until September 5, 2025 included, as part of:

- The share buyback program: 0 GBL share
- The share buyback program by an independent financial institution on the basis of a discretionary mandate (until November 7, 2025) in the central order book of a regulated market or MTF: 88,226 GBL shares

Trade date	Number of shares	Average price (EUR)	Lowest price (EUR)	Highest price (EUR)	Amount (EUR)	Market (MIC Code)
09/01/2025	6,546	75.44	75.25	75.60	493,835	CEUX
09/01/2025	2,207	75.43	75.30	75.55	166,474	TQEX
09/01/2025	17,211	75.47	75.25	75.55	1,298,947	XBRU
09/02/2025	3,531	74.62	74.35	75.00	263,472	CEUX
09/02/2025	2,219	74.75	74.45	75.00	165,870	TQEX
09/02/2025	7,348	74.70	74.35	75.30	548,931	XBRU
09/03/2025	2,891	74.98	74.85	75.05	216,777	CEUX
09/03/2025	2,299	74.98	74.95	75.05	172,383	TQEX
09/03/2025	4,855	74.96	74.85	75.05	363,907	XBRU
09/04/2025	5,900	75.44	75.25	75.75	445,123	CEUX
09/04/2025	1,971	75.54	75.30	75.70	148,894	TQEX
09/04/2025	14,852	75.42	75.25	75.70	1,120,184	XBRU
09/05/2025	4,591	75.75	75.50	75.95	347,764	CEUX
09/05/2025	1,934	75.68	75.55	75.90	146,371	TQEX
09/05/2025	9,871	75.69	75.50	76.00	747,104	XBRU

- The liquidity agreement: 0 GBL share



Sales

GBL, directly and through its subsidiaries, sold during the period from September 1, 2025 until September 5, 2025 included, as part of:

- The liquidity agreement: 0 GBL share

As of September 5, 2025, GBL holds directly and through its subsidiaries 10,996,556 GBL shares representing 8.3% of the issued capital and holds no shares under the liquidity agreement. On that date, 4.9% of the eighth share buyback program is executed 1.

Following GBL's decision to use the safe harbour² regime for the on-the-market share buybacks in the context of a EUR 598.9 million envelope, the liquidity contract with an independent financial institution has been suspended for an indefinite period.

For more information, please contact:

Xavier Likin

Chief Financial Officer Tel: +32 2 289 17 72 xlikin@gbl.com

Alison Donohoe

Head of Investor Relations Tel: +32 2 289 17 64 adonohoe@gbl.com

About Groupe Bruxelles Lambert

Groupe Bruxelles Lambert ("GBL") is an established investment holding company, with seventy years of stock exchange listing and a net asset value of €14.4bn at the end of June 2025. As a leading and active investor in Europe, GBL focuses on long-term value creation with the support of a stable family shareholder base.

GBL aims to grow its diversified high-quality portfolio of listed, direct private and indirect private investments.

GBL is focused on *delivering meaningful growth* by providing attractive returns to its shareholders through a combination of growth in its net asset value per share, a sustainable dividend and share buybacks.

GBL is listed on Euronext Brussels (Ticker: GBLB BB; ISIN code: BE0003797140) and is included in the BEL20 index.

¹ cf. http://www.gbl.com/en/transactions-gbl-shares

² Provided for in Regulation (EU) No. 596/2014 of 16 April 2014 on market abuse and Delegated Regulation (EU) No. 2016/1052 of 8 March 2016 with regard to regulatory technical standards for the terms of buyback programs and stabilization measures