

Transactions on GBL Shares

Disclosure of transaction on GBL shares from September 15, 2025, until September 19, 2025 (included)
Implementation of the authorization of the Extraordinary General Shareholders' Meeting of April 28, 2020

Purchases

GBL, directly and through its subsidiaries, acquired during the period from September 15, 2025 until September 19, 2025 included, as part of:

- The share buyback program: 0 GBL share
- The share buyback program by an independent financial institution on the basis of a discretionary mandate (until November 7, 2025) in the central order book of a regulated market or MTF: 90,881 GBL shares

Trade date	Number of shares	Average price (EUR)	Lowest price (EUR)	Highest price (EUR)	Amount (EUR)	Market (MIC Code)
09/15/2025	5,227	75.51	75.25	76.40	394,699	CEUX
09/15/2025	1,772	76.07	75.45	76.60	134,805	TQEX
09/15/2025	13,001	75.64	75.15	76.65	983,384	XBRU
09/16/2025	4,303	74.52	74.20	74.85	320,674	CEUX
09/16/2025	1,831	74.75	74.50	74.90	136,866	TQEX
09/16/2025	13,866	74.50	74.20	75.00	1,033,013	XBRU
09/17/2025	2,601	74.81	74.50	75.00	194,593	CEUX
09/17/2025	2,040	74.76	74.45	74.95	152,507	TQEX
09/17/2025	5,074	74.77	74.40	74.95	379,366	XBRU
09/18/2025	4,804	74.88	74.70	74.95	359,710	CEUX
09/18/2025	2,046	74.86	74.60	75.00	153,153	TQEX
09/18/2025	9,293	74.89	74.65	75.05	695,983	XBRU
09/19/2025	5,370	74.96	74.85	75.25	402,521	CEUX
09/19/2025	2,169	75.00	74.95	75.30	162,679	TQEX
09/19/2025	17,484	74.95	74.85	75.35	1,310,393	XBRU
Total	90,881	74.98			6,814,346	

- The liquidity agreement: 0 GBL share



Sales

GBL, directly and through its subsidiaries, sold during the period from September 15, 2025 until September 19, 2025 included, as part of:

- The liquidity agreement: 0 GBL share

As of September 19, 2025, GBL holds directly and through its subsidiaries 11,161,302 GBL shares representing 8.4% of the issued capital and holds no shares under the liquidity agreement. On that date, 7.4% of the eighth share buyback program is executed¹.

Following GBL's decision to use the safe harbour² regime for the on-the-market share buybacks in the context of a EUR 598.9 million envelope, the liquidity contract with an independent financial institution has been suspended for an indefinite period.

For more information, please contact:

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About Groupe Bruxelles Lambert

Groupe Bruxelles Lambert ("GBL") is an established investment holding company, with seventy years of stock exchange listing and a net asset value of €14.4bn at the end of June 2025. As a leading and active investor in Europe, GBL focuses on long-term value creation with the support of a stable family shareholder base.

GBL aims to grow its diversified high-quality portfolio of listed, direct private and indirect private investments.

GBL is focused on *delivering meaningful growth* by providing attractive returns to its shareholders through a combination of growth in its net asset value per share, a sustainable dividend and share buybacks.

GBL is listed on Euronext Brussels (Ticker: GBLB BB; ISIN code: BE0003797140) and is included in the BEL20 index.

¹ cf. <http://www.gbl.com/en/transactions-gbl-shares>

² Provided for in Regulation (EU) No. 596/2014 of 16 April 2014 on market abuse and Delegated Regulation (EU) No. 2016/1052 of 8 March 2016 with regard to regulatory technical standards for the terms of buyback programs and stabilization measures