

Transactions on GBL Shares

Disclosure of transaction on GBL shares from November 10, 2025, until November 14, 2025 (included)
Implementation of the authorization of the Extraordinary General Shareholders' Meeting of May 2, 2025

Purchases

GBL, directly and through its subsidiaries, acquired during the period from November 10, 2025 until November 14, 2025 included, as part of:

- The share buyback program: 0 GBL share
- The share buyback program by an independent financial institution on the basis of a discretionary mandate (until March 13, 2026) in the central order book of a regulated market or MTF: 109,354 GBL shares

Trade date	Number of shares	Average price (EUR)	Lowest price (EUR)	Highest price (EUR)	Amount (EUR)	Market (MIC Code)
11/10/2025	1,278	72.43	71.90	72.85	92,567	AQEU
11/10/2025	10,868	72.44	71.90	72.85	787,289	CEUX
11/10/2025	2,100	72.44	72.05	72.80	152,114	TQEX
11/10/2025	13,087	72.40	71.90	72.80	947,494	XBRU
11/11/2025	1,387	73.51	73.05	73.95	101,958	AQEU
11/11/2025	10,774	73.52	73.05	74.00	792,128	CEUX
11/11/2025	2,055	73.57	73.05	73.95	151,177	TQEX
11/11/2025	3,247	73.42	73.05	73.80	238,392	XBRU
11/12/2025	1,149	74.50	73.95	75.00	85,602	AQEU
11/12/2025	7,963	74.57	73.95	75.05	593,790	CEUX
11/12/2025	1,800	74.47	73.90	74.95	134,045	TQEX
11/12/2025	20,814	74.78	73.90	75.00	1,556,379	XBRU
11/13/2025	1,410	74.84	74.65	75.30	105,529	AQEU
11/13/2025	6,548	74.84	74.65	75.30	490,052	CEUX
11/13/2025	1,840	74.84	74.65	75.25	137,698	TQEX
11/13/2025	10,946	74.73	74.65	75.30	817,944	XBRU
11/14/2025	1,400	74.02	73.75	74.25	103,634	AQEU
11/14/2025	6,687	74.05	73.75	74.30	495,143	CEUX
11/14/2025	2,200	74.02	73.75	74.30	162,837	TQEX
11/14/2025	1,801	74.05	73.75	74.30	133,356	XBRU
Total	109,354	73.88			8,079,127	

- The liquidity agreement: 0 GBL share



Sales

GBL, directly and through its subsidiaries, sold during the period from November 10, 2025 until November 14, 2025 included, as part of:

- The liquidity agreement: 0 GBL share

As of November 14, 2025, GBL holds directly and through its subsidiaries 11,836,263 GBL shares representing 8.9% of the issued capital and holds no shares under the liquidity agreement. On that date, 17.7% of the eighth share buyback program is executed¹.

Following GBL's decision to use the safe harbour² regime for the on-the-market share buybacks in the context of a EUR 598.9 million envelope, the liquidity contract with an independent financial institution has been suspended for an indefinite period.

For more information, please contact:

Xavier Likin

Chief Financial Officer
Tel: +32 2 289 17 72
xlikin@gbl.com

Alison Donohoe

Head of Investor Relations
Tel: +32 2 289 17 64
adonohoe@gbl.com

About Groupe Bruxelles Lambert

Groupe Bruxelles Lambert ("GBL") is an established investment holding company, with seventy years of stock exchange listing and a net asset value of €14.0bn at the end of September 2025. As a leading and active investor in Europe, GBL focuses on long-term value creation with the support of a stable family shareholder base.

GBL is focused on *delivering meaningful growth* by providing attractive returns to its shareholders through a combination of growth in its net asset value per share, a sustainable dividend and share buybacks.

GBL is listed on Euronext Brussels (Ticker: GBLB BB; ISIN code: BE0003797140) and is included in the BEL20 index.

¹ cf. <http://www.gbl.com/en/transactions-gbl-shares>

² Provided for in Regulation (EU) No. 596/2014 of 16 April 2014 on market abuse and Delegated Regulation (EU) No. 2016/1052 of 8 March 2016 with regard to regulatory technical standards for the terms of buyback programs and stabilization measures