

Transactions on GBL Shares

Disclosure of transaction on GBL shares from January 12, 2026, until January 16, 2026 (included)
Implementation of the authorization of the Extraordinary General Shareholders' Meeting of May 2, 2025

Purchases

GBL, directly and through its subsidiaries, acquired during the period from January 12, 2026 until January 16, 2026 included, as part of:

- The share buyback program: 0 GBL share
- The share buyback program by an independent financial institution on the basis of a discretionary mandate (until March 13, 2026) in the central order book of a regulated market or MTF: 80,748 GBL shares

Trade date	Number of shares	Average price (EUR)	Lowest price (EUR)	Highest price (EUR)	Amount (EUR)	Market (MIC Code)
01/12/2026	1,200	78.11	77.50	79.00	93,737	AQEU
01/12/2026	3,760	78.05	77.50	79.10	293,480	CEUX
01/12/2026	600	78.14	77.55	79.10	46,883	TQEX
01/12/2026	8,398	77.62	77.45	79.10	651,838	XBRU
01/13/2026	1,200	78.68	77.55	79.30	94,416	AQEU
01/13/2026	6,329	78.85	77.55	79.45	499,047	CEUX
01/13/2026	600	78.66	77.65	79.30	47,197	TQEX
01/13/2026	11,930	78.72	77.55	79.40	939,120	XBRU
01/14/2026	1,200	80.02	79.55	80.30	96,026	AQEU
01/14/2026	6,700	80.04	79.45	80.35	536,247	CEUX
01/14/2026	600	80.01	79.55	80.30	48,004	TQEX
01/14/2026	15,079	80.07	79.45	80.30	1,207,433	XBRU
01/15/2026	1,400	80.84	80.55	81.05	113,170	AQEU
01/15/2026	5,965	80.83	80.55	81.10	482,159	CEUX
01/15/2026	800	80.82	80.55	81.05	64,653	TQEX
01/15/2026	9,463	80.67	80.55	81.15	763,395	XBRU
01/16/2026	1,400	80.51	80.20	80.75	112,711	AQEU
01/16/2026	2,135	80.54	80.20	80.80	171,948	CEUX
01/16/2026	710	80.52	80.25	80.75	57,170	TQEX
01/16/2026	1,279	80.47	80.20	80.75	102,916	XBRU
Total	80,748	79.53			6,421,550	

- The liquidity agreement: 0 GBL share



Sales

GBL, directly and through its subsidiaries, sold during the period from January 12, 2026 until January 16, 2026 included, as part of:

- The liquidity agreement: 0 GBL share

As of January 16, 2026, GBL holds directly and through its subsidiaries 12,518,133 GBL shares representing 9.4% of the issued capital and holds no shares under the liquidity agreement. On that date, 27.9% of the eighth share buyback program is executed¹.

Following GBL's decision to use the safe harbour² regime for the on-the-market share buybacks in the context of a EUR 598.9 million envelope, the liquidity contract with an independent financial institution has been suspended for an indefinite period.

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About Groupe Bruxelles Lambert

Groupe Bruxelles Lambert ("GBL") is an established investment holding company, with over seventy years of stock exchange listing and a net asset value of €14.0bn at the end of September 2025. As a leading and active investor in Europe, GBL focuses on long-term value creation with the support of a stable family shareholder base.

GBL is focused on *delivering meaningful growth* by providing attractive returns to its shareholders through a combination of growth in its net asset value per share, a sustainable dividend and share buybacks.

GBL is listed on Euronext Brussels (Ticker: GBLB BB; ISIN code: BE0003797140) and is included in the BEL20 index.

¹ cf. <http://www.gbl.com/en/transactions-gbl-shares>

² Provided for in Regulation (EU) No. 596/2014 of 16 April 2014 on market abuse and Delegated Regulation (EU) No. 2016/1052 of 8 March 2016 with regard to regulatory technical standards for the terms of buyback programs and stabilization measures