

Transactions on GBL Shares

Disclosure of transaction on GBL shares from January 19, 2026, until January 23, 2026 (included)
Implementation of the authorization of the Extraordinary General Shareholders' Meeting of May 2, 2025

Purchases

GBL, directly and through its subsidiaries, acquired during the period from January 19, 2026 until January 23, 2026 included, as part of:

- The share buyback program: 0 GBL share
- The share buyback program by an independent financial institution on the basis of a discretionary mandate (until March 13, 2026) in the central order book of a regulated market or MTF: 54,989 GBL shares

Trade date	Number of shares	Average price (EUR)	Lowest price (EUR)	Highest price (EUR)	Amount (EUR)	Market (MIC Code)
01/19/2026	1,355	78.76	78.50	79.05	106,724	AQEU
01/19/2026	3,924	78.75	78.50	79.10	309,011	CEUX
01/19/2026	800	78.77	78.50	79.10	63,017	TQEX
01/19/2026	2,209	78.77	78.50	79.10	173,992	XBRU
01/20/2026	1,199	78.06	77.75	78.30	93,591	AQEU
01/20/2026	5,557	78.06	77.75	78.30	433,773	CEUX
01/20/2026	760	78.05	77.80	78.25	59,319	TQEX
01/20/2026	3,486	78.08	77.80	78.40	272,184	XBRU
01/21/2026	1,300	78.73	78.25	79.20	102,355	AQEU
01/21/2026	3,737	78.73	77.80	79.25	294,209	CEUX
01/21/2026	800	78.74	78.25	79.25	62,993	TQEX
01/21/2026	9,175	78.93	77.80	79.25	724,195	XBRU
01/22/2026	1,074	80.39	80.05	80.70	86,339	AQEU
01/22/2026	2,789	80.36	80.00	80.70	224,118	CEUX
01/22/2026	800	80.41	80.20	80.65	64,326	TQEX
01/22/2026	10,844	80.35	80.00	80.70	871,348	XBRU
01/23/2026	1,049	79.87	79.65	80.05	83,785	AQEU
01/23/2026	2,161	79.86	79.65	80.05	172,585	CEUX
01/23/2026	759	79.86	79.65	80.05	60,615	TQEX
01/23/2026	1,211	79.85	79.70	80.05	96,694	XBRU
Total	54,989	79.20			4,355,170	

- The liquidity agreement: 0 GBL share

Sales

GBL, directly and through its subsidiaries, sold during the period from January 19, 2026 until January 23, 2026 included, as part of:

- The liquidity agreement: 0 GBL share

As of January 23, 2026, GBL holds directly and through its subsidiaries 12,573,122 GBL shares representing 9.4% of the issued capital and holds no shares under the liquidity agreement. On that date, 28.8% of the eighth share buyback program is executed¹.

Following GBL's decision to use the safe harbour² regime for the on-the-market share buybacks in the context of a EUR 598.9 million envelope, the liquidity contract with an independent financial institution has been suspended for an indefinite period.

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About Groupe Bruxelles Lambert

Groupe Bruxelles Lambert ("GBL") is an established investment holding company, with over seventy years of stock exchange listing and a net asset value of €14.0bn at the end of September 2025. As a leading and active investor in Europe, GBL focuses on long-term value creation with the support of a stable family shareholder base.

GBL is focused on *delivering meaningful growth* by providing attractive returns to its shareholders through a combination of growth in its net asset value per share, a sustainable dividend and share buybacks.

GBL is listed on Euronext Brussels (Ticker: GBLB BB; ISIN code: BE0003797140) and is included in the BEL20 index.

¹ cf. <http://www.gbl.com/en/transactions-gbl-shares>

² Provided for in Regulation (EU) No. 596/2014 of 16 April 2014 on market abuse and Delegated Regulation (EU) No. 2016/1052 of 8 March 2016 with regard to regulatory technical standards for the terms of buyback programs and stabilization measures