Transactions on GBL Shares

Disclosure of transaction on GBL shares from September 21, 2026, until September 25, 2026 (included)

Implementation of the authorization of the Extraordinary General Shareholders' Meeting of May 2, 2025

Purchases

GBL, directly and through its subsidiaries, acquired during the period from September 21, 2026, until September 25, 2026 included, as part of:

- The share buyback program: 0 GBL share

- The share buyback program by an independent financial institution on the basis of a discretionary mandate (until November 6, 2026) in the central order book of a regulated market or MTF: 165,551 GBL shares

Trade date	Number of shares	Average price (EUR)	Lowest price (EUR)	Highest price (EUR)	Amount (EUR)	Market (MIC Code)
09/21/2026	10,715	74.36	74.00	74.60	796,779	CEUX
09/21/2026	2,486	74.27	74.00	74.55	184,626	TQEX
09/21/2026	19,299	74.44	74.00	74.65	1,436,664	XBRU
09/22/2026	10,629	74.73	74.45	74.95	794,313	CEUX
09/22/2026	2,531	74.63	74.30	74.95	188,894	TQEX
09/22/2026	18,640	74.75	74.45	74.95	1,393,420	XBRU
09/23/2026	10,894	74.32	74.00	74.75	809,643	CEUX
09/23/2026	2,549	74.57	74.15	74.75	190,073	TQEX
09/23/2026	19,057	74.12	73.60	74.75	1,412,429	XBRU
09/24/2026	11,046	73.62	73.40	73.75	813,258	CEUX
09/24/2026	2,579	73.61	73.50	73.75	189,831	TQEX
09/24/2026	20,511	73.53	73.20	73.75	1,508,106	XBRU
09/25/2026	11,080	73.59	73.35	73.80	815,323	CEUX
09/25/2026	2,543	73.62	73.50	73.75	187,220	TQEX
09/25/2026	20,992	73.46	73.20	73.80	1,542,003	XBRU
Total	**165,551**	**74.07**			**12,262,583**	

- The liquidity agreement: 0 GBL share

Sales

GBL, directly and through its subsidiaries, sold during the period from September 21, 2026, until September 25, 2026 included, as part of:

- The liquidity agreement: 0 GBL share

As of September 25, 2026, GBL holds directly and through its subsidiaries 11,718,789 GBL shares representing 9.0% of the issued capital and holds no shares under the liquidity agreement. On that date, 68.4% of the eighth share buyback program is executed[1].

Following GBL's decision to use the safe harbour[2] regime for the on-the-market share buybacks in the context of a EUR 598.9 million envelope, the liquidity contract with an independent financial institution has been suspended for an indefinite period.

For more information, please contact:

Xavier Likin

Chief Financial Officer
Tel: +32 2 289 17 72
xlikin@gbl.com

Alison Donohoe

Head of Investor Relations
Tel: +32 2 289 17 64
adonohoe@gbl.com

About Groupe Bruxelles Lambert

Groupe Bruxelles Lambert ("GBL") is an established investment holding company, with over seventy years of stock exchange listing and a net asset value of €13.1bn at the end of June 2026. As a leading and active investor in Europe, GBL focuses on long-term value creation with the support of a stable family shareholder base.

GBL is focused on *delivering meaningful growth* by providing attractive returns to its shareholders through a combination of growth in its net asset value per share, a sustainable dividend and share buybacks.

GBL is listed on Euronext Brussels (Ticker: GBLB BB; ISIN code: BE0003797140) and is included in the BEL20 index.

[1] cf. http://www.gbl.com/en/transactions-gbl-shares

[2] Provided for in Regulation (EU) No. 596/2014 of 16 April 2014 on market abuse and Delegated Regulation (EU) No. 2016/1052 of 8 March 2016 with regard to regulatory technical standards for the terms of buyback programs and stabilization measures