Transactions on GBL Shares

Disclosure of transaction on GBL shares from November 16, 2026, until November 20, 2026 (included)

Implementation of the authorization of the Extraordinary General Shareholders' Meeting of May 2, 2025

Purchases

GBL, directly and through its subsidiaries, acquired during the period from November 16, 2026, until November 20, 2026 included, as part of:

- The share buyback program: 0 GBL share

- The share buyback program by an independent financial institution on the basis of a discretionary mandate (until February 26, 2027) in the central order book of a regulated market or MTF: 114,328 GBL shares

Trade date	Number of shares	Average price (EUR)	Lowest price (EUR)	Highest price (EUR)	Amount (EUR)	Market (MIC Code)
11/16/2026	6,499	80.58	80.30	80.80	523,696	CEUX
11/16/2026	1,405	80.70	80.40	80.80	113,384	TQEX
11/16/2026	13,527	80.45	80.20	80.80	1,088,230	XBRU
11/17/2026	6,450	79.42	79.00	79.85	512,259	CEUX
11/17/2026	1,395	79.70	79.45	79.85	111,178	TQEX
11/17/2026	12,642	79.33	79.05	79.90	1,002,929	XBRU
11/18/2026	7,357	79.49	79.25	79.70	584,825	CEUX
11/18/2026	1,575	79.52	79.35	79.70	125,241	TQEX
11/18/2026	15,449	79.53	79.20	79.75	1,228,657	XBRU
11/19/2026	7,174	79.94	79.50	80.45	573,500	CEUX
11/19/2026	1,506	80.08	79.70	80.40	120,598	TQEX
11/19/2026	15,341	79.76	79.35	80.40	1,223,600	XBRU
11/20/2026	7,175	78.83	78.45	79.30	565,621	CEUX
11/20/2026	1,503	78.95	78.80	79.05	118,658	TQEX
11/20/2026	15,330	78.59	78.10	79.30	1,204,737	XBRU
Total	**114,328**	**79.57**			**9,097,112**	

- The liquidity agreement: 0 GBL share

Sales

GBL, directly and through its subsidiaries, sold during the period from November 16, 2026, until November 20, 2026 included, as part of:

- The liquidity agreement: 0 GBL share

As of November 20, 2026, GBL holds directly and through its subsidiaries 12,998,592 GBL shares representing 10.0% of the issued capital and holds no shares under the liquidity agreement. On that date, 87.4% of the eighth share buyback program is executed[1].

Following GBL's decision to use the safe harbour[2] regime for the on-the-market share buybacks in the context of a EUR 598.9 million envelope, the liquidity contract with an independent financial institution has been suspended for an indefinite period.

For more information, please contact:

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About Groupe Bruxelles Lambert

Groupe Bruxelles Lambert ("GBL") is an established investment holding company, with over seventy years of stock exchange listing and a net asset value of €12.9bn at the end of September 2026. As a leading and active investor in Europe, GBL focuses on long-term value creation with the support of a stable family shareholder base.

GBL is focused on *delivering meaningful growth* by providing attractive returns to its shareholders through a combination of growth in its net asset value per share, a sustainable dividend and share buybacks.

GBL is listed on Euronext Brussels (Ticker: GBLB BB; ISIN code: BE0003797140) and is included in the BEL20 index.

[1] cf. http://www.gbl.com/en/transactions-gbl-shares

[2] Provided for in Regulation (EU) No. 596/2014 of 16 April 2014 on market abuse and Delegated Regulation (EU) No. 2016/1052 of 8 March 2016 with regard to regulatory technical standards for the terms of buyback programs and stabilization measures