

Transparency notification by Groupe Bruxelles Lambert S.A.

In accordance with article 14, § 1 of the law of 2 May 2007 on the disclosure of major holdings, Umicore was recently notified by Groupe Bruxelles Lambert S.A. that it has crossed the legal threshold of 10% for the direct voting rights downwards on 18 November 2025.

The total holding of direct voting rights and equivalent financial instruments of Groupe Bruxelles Lambert S.A. stands at 7.96% on 18 November 2025.

Summary of the move by Groupe Bruxelles Lambert S.A.:

Date on which the threshold was crossed	Date of notification	Direct voting rights after the transaction	Equivalent financial instruments after the transaction	Total
18 November 2025	20 November 2025	7.96%	0.00%	7.96%

Notification from Groupe Bruxelles Lambert S.A.:

The notification contains the following information:

- Date of notification: 20 November 2025
- Date on which the threshold is crossed: 18 November 2025
- Threshold of direct voting rights crossed downwards by Groupe Bruxelles Lambert S.A.: 10%
- Notification by: Groupe Bruxelles Lambert S.A.
- Denominator: 246,400,000
- Reason for notification: Acquisition or disposal of voting securities or voting rights

A) Droits de vote	Notification précédente	Après la transaction			
	# droits de vote	# droits de vote		% de droits de vote	
Détenteurs de droits de vote		Attachés à des titres	Non liés à des titres	Attachés à des titres	Non liés à des titres
Ségolène Gallienne - Frère	0	0	0	0,00%	0,00%
Gérald Frère	0	0	0	0,00%	0,00%
The Desmarais Family Residuary Trust	0	0	0	0,00%	0,00%
Groupe Bruxelles Lambert S.A.	2.121.619	2.121.619	0	0,86%	0,00%
LTI Two S.A.	145.000	0	0	0,00%	0,00%
Arthur Capital S à r.l	36.967.441	17.495.411	0	7,10%	0,00%
Panagora Asset Management, Inc.	17.799	0	0	0,00%	0,00%
Sous-total	39.251.859	19.617.030		7,96%	
TOTAL		19.617.030	0	7,96%	0,00%

B) Instruments financiers assimilés	Après la transaction					
	Type d'instrument financier	Date d'échéance DD/MM/YYYY	Date ou délai d'exercice ou de conversion DD/MM/YYYY ou Texte	# droits de vote pouvant être acquis en cas d'exercice de l'instrument	% de droits de vote	Règlement
Détenteurs d'instruments financiers assimilés						
TOTAL				0	0,00%	

 Les totaux ne seront mis à jour qu'après avoir utilisé la touche <CALCULER> ci dessous

TOTAL (A & B)		# de droits de vote	% de droits de vote
	CALCULER	19.617.030	7,96%

The chain of control has been described at the end of the notification and can be found [here](#).

For more information

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About Umicore

Umicore is a global advanced materials and recycling Group. Leveraging decades of expertise in materials science, metallurgy, chemistry, and metals management, Umicore transforms precious and critical metals into functional technologies that enable everyday applications. Its unique circular business model ensures that these critical elements are continuously refined and recycled, to be reintegrated in new applications.

Umicore's four Business Groups – Catalysis, Recycling, Specialty Materials and Battery Materials Solutions – offer materials and solutions addressing resource scarcity and the growing need for functional materials for clean technologies, clean mobility and a connected world. Through tailored and cutting-edge products and processes they drive innovation and sustainability.

Umicore generates the majority of its revenues from, and focuses most of its R&D efforts on, clean mobility and recycling. Its overriding goal of sustainable value creation is rooted in developing, producing and recycling materials for a better life.

Umicore's industrial, commercial and R&D activities, with more than 11,000 employees, are located across the world to best serve its global customer base. Group revenues (excluding metal) reached € 1.8 billion (turnover of € 8.7 billion) in the first half of 2025.