Delivering meaningful growth

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# Conclusion

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### Unique positioning making us an attractive investor

GBL as an Investor

Permanent capital

Active

Family values & DNA

Engaged

Proprietary sourcing

Flexible mandate

Differentiated execution

Unique network





## Rotation strategy has resulted in a solid and welldiversified portfolio that will help us reach our targets

#### GBL's Portfolio

Successful asset rotation

Doubling of NAV

Diversification (sector, geography...)

Growth

Resilience

Increasing share of private assets

Increasing share of alternative assets

Greater ESG focus



Ready to deliver meaningful growth

## Compelling risk-return profile with double-digit returns

#### GBL's Financial Solidity

Low leverage

Quality credit rating

Healthy dividend

Opportunistic share buybacks



Low risk & double-digit returns to shareholders

## Long-term outlook

Past (1)	
98%	
Publicly listed	
2%	
Private Equity funds	

Present (2)
77% Publicly listed
13% Sienna
10% Private assets



- Strong credentials taking stakes in listed companies
- Historical focus on Industrials

- Successful sector diversification
- Strong growth in private and alternative assets
- Recognized ESG expertise

- Continuing the development and diversification of the listed portfolio
- Developing Sienna as an asset manager for both proprietary and third-party capital
- Increasing GBL's exposure to private investments through proprietary deal flow

## Delivering meaningful double-digit TSR growth

# Value creation goals

Beat our reference index (Stoxx Europe 50)

Continue to accelerate integration of ESG factors in our decision-making process

# Acceleration of value creation for our shareholders through

- Growing our NAV per share double digits by:
  - High-single digit growth of listed portfolio over long period
  - Increasing our share of Sienna and private assets
- Enhancing shareholders' returns:
  - Paying an attractive dividend
  - Carrying out recurring share buybacks
- Delivering meaningful growth

# Delivering Meaningful Growth

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